

Great leadership changes the world for the better

SIR EDMUND HILLARY personifies essential human qualities of integrity, modesty, determination and service to others born of a life-time of exceptional achievement. He was raised in a quiet country town at the bottom of the world in New Zealand, and this unremarkable schoolboy discovered early a love of mountaineering which ultimately led to his becoming an international legend as the first man to climb Mt. Everest in May 1953 with Tenzing Norgay, Sherpa.

For the last 50 years he not only continued to lead expeditions to the most remote corners of the earth, but perhaps most tellingly, devoted himself to environmental and humanitarian efforts that have made a profound difference to the Sherpa communities where his famous summit climb was achieved.

In 2003 Sir Edmund and Lady June Hillary celebrated the 50th Anniversary of the ascent of Everest in Nepal, with Sherpa friends and Tenzing family, and in 2004 he formally re-embraced leadership development as the patron of the Excelsior: New Zealand Leadership Institute, and internationally through lending his name to the development of the Hillary Institute and its associated Awards programme.

Knighthood by Queen Elizabeth II in 1953 Sir Edmund was the recipient of numerous international citations including The Order of New Zealand, his country's highest honour. He has also been awarded nine honorary doctorates and was the author of eight books. In January 2007 Sir Edmund returned to Antarctica for the final time for the 50 years celebration of his establishment of Scott Base for New Zealand. With Sir Ed in honoured attendance Prime Minister Helen Clark (as patron), formally launched The Hillary Institute there on January 22nd.

New Zealanders take great pride in this extraordinary, ordinary man, a world-wide symbol of courage, determination, leadership and humanitarian service. Sir Edmund passed peacefully in Auckland, on the morning of Jan 11, 2008, and was accorded the rare honour of a state funeral on Jan 22nd. He will forever be an inspiration to us all.

For full biography of Sir Edmund Hillary see:

www.hillaryinstitute.com

“It is not the mountain we conquer, but ourselves”

SIR EDMUND HILLARY



Kia Ora Koutou Katoa – Welcome to this 5th Annual Report of The Hillary Institute of International Leadership for 2012.

Having completed our first four year cycle of global leadership work and contribution in 2011–12, the Hillary Institute is looking forward to our next four years and beyond.

The primary purpose of this report is to encourage interested stakeholders and collaborators to become involved in that journey.

Over the following pages, we outline the basic narrative of our journey thus far and the key actors who have contributed to it, beginning of course with the inspiration for our existence, Sir Edmund Hillary. Our mission is simple – to recognise and reward exceptional international leadership in mid-career in his name – ie those who are in play and can considerably grow their contribution with further assistance with influence, leverage and goodwill.

We have sought to build social and economic credibility since our launch in 2007, and have recognised four annual, global Hillary Laureates in that time; Jeremy Leggett (UK), 2009; Peggy Liu (China); 2010; Aimee Christensen (USA), 2011 and this year Te Berententi (President), Anote Tong of Kiribati.

A remarkable international board of ten governors across five continents (see pgs 10–13), ultimately determines the choice of our leadership topic and our Hillary Laureates (see pgs 6–9), based on advice from our modest staff's maintenance of a global watch-list of candidates. Our first four year cycle was focussed on Climate Change Solutions, closing with Peggy Liu's Hillary Step Award for her 'China Dream' project in July. 2012–15 continues that work, but nuanced towards the social and development issues therein, "Climate Equity" (see pg 17 for a brief summary).

We are also advantaged in that while our work is global, our home New Zealand, is a modest nation at the bottom of the southern hemisphere, but disproportionately large in spirit and independent contribution to the world stage. Our operational governance is managed from Christchurch, a city recently hard hit by major earthquakes and in recovery.

Our primary internal challenge however if we are to reach a sustainable scale while meeting our goals, is to raise a further USD5M in capital funds by 2015. The following two pages explore this journey in more detail.

In the spirit of the extraordinary leadership Sir Ed demonstrated and inspired throughout his life, and with warm greetings from our governors across the globe, we thank you for your interest in this summary of the work of the Hillary Institute. Full financials are available on our website www.hillaryinstitute.com and we thank the many service provider stakeholders who make our life that much easier around the globe. In particular our communications advisors, **Good for Business** (Madison, WI) and our financial advisors, **Murray + Company**, here in NZ and we warmly acknowledge our principal investor Jan Cameron without whose foresight the Institute would not be here.

Please contact us at any time (see details back pg) and participate in our work going forward and the development vision in the pages that follow. As we are all aware, exceptional Leadership is a rare commodity. The Hillary Institute is committed to continuing to support those who are making a significant impact on the most vital leadership issues of our times. We warmly invite your support.

DAVID CAYGILL
Convenor Hillary Summit

MARK PRAIN
Executive Director

You can be part of recognising, rewarding and nurturing great leadership that changes the world for the better

JAN CAMERON – HILLARY IN ANTARCTICA

In 2007, accompanying Sir Edmund to the ice, Jan Cameron, founder of the Kathmandu clothing business, gave the first \$2.5 million and urged her fellow NBR Rich List members to step forward and similarly support the Hillary Institute. "You can only use so much money yourself, so you've then

got to decide what to do with it. I'm in a privileged position to be able to do that, and [the institute] is a great idea," said Ms Cameron at an official launch by patron Helen Clark and Sir Edmund Hillary, on 22nd January at Scott Base.

ESTABLISHMENT AND STAGE ONE 2008–11



The Hillary Institute was launched on the 22nd January 2007 by Sir Edmund Hillary and our patron (then NZ Prime Minister) Helen Clark*, in Antarctica. Inspired by Sir Ed's core values and extraordinary life on the world stage, and New Zealand's unique reputation, our mission is to recognise and reward exceptional, international Leadership in mid-career. Following his passing in 2008 and the building of an international advisory board, the Hillary Summit**, the Institute's initial four year cycle of work focused on Leadership in Climate Change Solutions. In that context three annual, global Laureates, Jeremy Leggett, Peggy Liu and Aimee Christensen*** were selected (by the Summit governors), and celebrated both in NZ and in their home communities (London, Shanghai, New York).

Founding investor Jan Cameron's foresighted financial commitment over eight years in enabling our work has been seminal important in the Institute making its mark both domestically and internationally.

A global watch-list of exceptional leaders "in play" (mid-career), was built by our modest management team led in NZ by Executive Director Mark Prain, supported by our Hillary Senior Fellow, Matt Petersen in LA (CEO Global Green US). The Hillary Summit membership was also secured for the next 4-year work cycle, despite the loss of two founding governors to cancer (Bridget Cullerton—Belize and Ray Anderson—USA), during that time. Both of these trajectories have resulted in significant visibility and goodwill towards our work.

Our capital search base initially led by Chris Doig has been invested within an eight year policy framework of low risk diversity under the kaitiakitanga (stewardship) of our NZ Trustees****, and with his sad passing (also from cancer) in 2011, Murray + Company private wealth advisors stepped in to explore its further development with us as we embarked on our second stage of development and four year cycle of work.

STAGE TWO 2012–15

Stage Two—2012 began with the Hillary Summit governors' decision to remain in the Climate Change arena for our next cycle of work (through to 2015), but to nuance it away from the more technical focus to where arguably the zeitgeist of the issue now sits, Leadership in Climate Equity. The global Laureate search has now resumed in this context and our 2012 Hillary Laureate is President Anote Tong of Kiribati (see page 6).

The Summit Governors have also made a decision on the first recipient of our major financial award the NZD100,000 Hillary Step

—2010 Laureate, Peggy Liu. This award was given on 6 July in London along with the global announcement of our Stage two Leadership topic. The NZ Trustees' attention over the next four years will be strongly focused on consolidating the Institute's national and international profile, and developing further our capital and operational funding base.

STAGE THREE – THE REACH – 2016–20 ONWARDS...

With the development model of the Nobel prizes in mind (and their reputational asset-value to Scandinavia), and ensuring Leadership remains our core focus, a stretch goal is under discussion for the Institute's long-term sustainability. While retaining our core commitment to the health of the environment, a family of three, annual awards over the 201–202 four year cycle will likely emerge. This will also obviate the need for new topic choices with every cycle. Therefore, Mid-career Leadership in:

- 1 Natural Capital – Environment
- 2 Social Equity – Well-Being
- 3 Economic Development – Innovation

Each Annual Laureate would be considered partly on the basis of how their work impacts the other two award areas and The Hillary Step would be given in year four to a candidate who has most successfully harmonized these three elements. It may or may not be a Laureate. In financial terms this will require a doubling of the current Capital Fund from 2.5 to 5 million.

* Currently Administrator of the UN Development Program based in New York

** Is chaired by Hon. David Caygill – see members bios pgs 10–13

*** See Laureate bios pgs 6–9

**** See pgs 15–16

MURRAY + COMPANY

ESTABLISHMENT AND STAGE ONE 2008–11



DEVELOPMENT STAGE ONE

2008–11

ACHIEVED

- mission established – recognizing & rewarding exceptional, global leadership in mid-career
- initial capital secured (8yrs – to 2015)
- governance trustees NZ
- governance Hillary Summit (int)
- cycle one topic selected – Climate Change Solutions
- core staff ED (NZ), Senior fellow (LA)
- global watch-list established
- Hillary Laureates selected 09, 10, 11
Jeremy Leggett (UK), Peggy Liu (China), Aimee Christensen (US)
- annual symposia done (NZ + London, Shanghai, New York)
- Credibility in market secured

DEVELOPMENT STAGE TWO

2012–15

TO BE ACHIEVED

- capital partners secured (govt., corporate, philanthropic)
 - NZ operating board broadened
 - Hillary Summit (int) broadened
- Family of awards given annually from 2016
y1: natural capital – environment ; 2: social equity – well-being ; 3: economic development – innovation

HILLARY STEP – YEAR 4

Each Annual Laureate would be considered on the basis of how their work impacts the other two award areas and The Hillary Step would be given in year four to a candidate who has most successfully harmonized these three elements in their work. It may or may not be a Laureate.

DEVELOPMENT STAGE THREE

2016–20

ACHIEVED

- cycle two Leadership topic selected – Climate (Change) Equity
- Hillary Step winner awarded Peggy Liu (July 2012, NZ House, London)
- Hillary Laureate 2012, President Anote Tong (Kiribati)

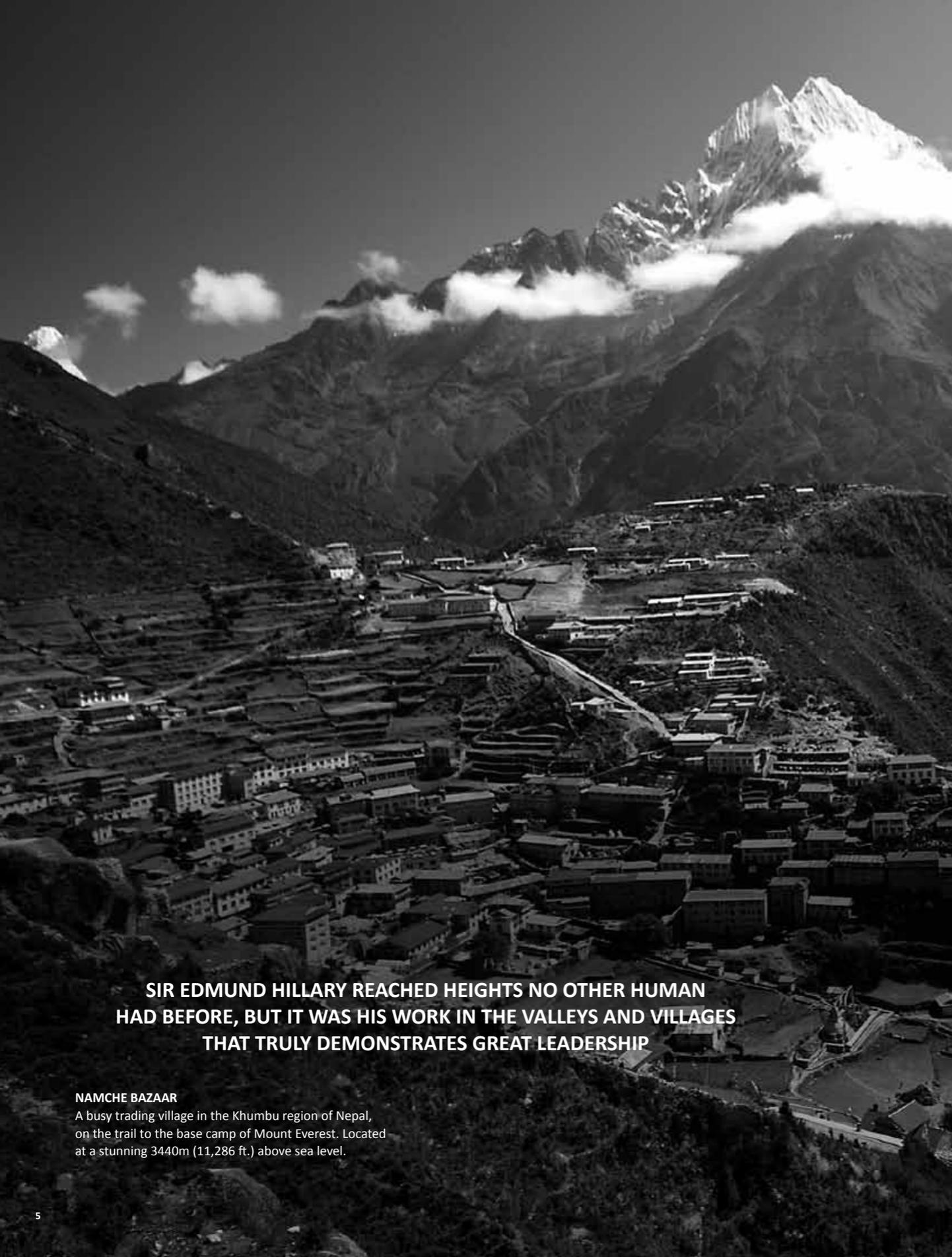
TO BE ACHIEVED

- renewed capital search (Murray & Co advisors)
- Hillary Summit (int) – 2–3 new governors
- global watch-list renewed
- Hillary Laureates selected, 2013–14
- Hillary Step 2015

CAPITAL GOAL BY 2015 = USD5,000,000

THE HILLARY STEP

A nearly vertical (12 m) (40 ft) rock wall of upper Mount Everest. It lies almost at the top of the mountain, halfway from the "South Summit" to the Summit top, and is the last real challenge before the Summit. It was named after Sir Edmund Hillary, who was the first person followed by climbing partner Tenzing Norgay who passed it to reach the Summit. It is at about 28,840 feet above sea level.



SIR EDMUND HILLARY REACHED HEIGHTS NO OTHER HUMAN HAD BEFORE, BUT IT WAS HIS WORK IN THE VALLEYS AND VILLAGES THAT TRULY DEMONSTRATES GREAT LEADERSHIP

NAMCHE BAZAAR

A busy trading village in the Khumbu region of Nepal, on the trail to the base camp of Mount Everest. Located at a stunning 3440m (11,286 ft.) above sea level.

2012 HILLARY LAUREATE AWARD WINNER



PRESIDENT ANOTE TONG / 2012 HILLARY LAUREATE



His Excellency Anote Tong is the current Beretitenti (President) of the Republic of Kiribati. He won the election in July 2003 and had been re-elected in 2007 and again in January this year, 2012. He went to St. Bede's College for his secondary school education, graduated from Canterbury University with a degree in Science, and then gained a Masters in Economics degree from the London School of Economics.

Tong is originally from the island of Maiana, located in central Kiribati. He is a strong climate change advocate and has stated on several occasions that Kiribati may cease to exist altogether, and that its entire population may need to be resettled not as climate change refugees but citizens who migrate on merit and with dignity. In June 2008, he stated that Kiribati may already have reached "the point of no return"; he added: "To plan for the day when you no longer have a country is indeed painful but I think we have to do that." His government declared 150,000 square miles (400,000 km2) of the Phoenix Islands marine area a fully protected marine park, making it off limits to fishing and other extractive uses. This was made a United Nations World Heritage Site. Its "rich biodiversity includes an abundance of healthy corals, big sharks, groupers, tuna, giant clams and other critters that have been depleted in much of the rest of the world". Tong explained that it was intended as "a significant contribution to the world community in the hope they would also act".

President Tong has won a number of awards and recognition that acknowledges his contribution and leadership on climate change and conservation. Prior to being named the 2012 Hillary Laureate Awardee,

President Tong was earlier awarded in June this year with the Peter Benchley Ocean Award from the Blue Frontier Campaign. He was also awarded with the Honorary Doctorate Degree in Engineering from the National Pukyong University in South Korea.

President Tong is married to Bernadette Meme Tong and they have eight children.

Says Institute Chairman David Caygill, "No nation symbolises more dramatically than Kiribati both the impact of climate change and the inequity of that impact on different nations. President Tong has been tireless in his efforts to draw these concerns to the attention of the world. We hope this award assists his endeavours."

Hillary Summit Governor and IPCC* Chair, Dr Rajendra Pachauri adds "I am truly delighted at the selection of President Anote Tong. I cannot think of a more deserving person for this recognition and honour."

The Hillary Summit selected President Tong from a global watch-list the Institute has built on Leaders in mid-career whose leadership on Climate Equity issues is exceptional and inspirational.

Says a spokesperson for President Tong, "His Excellency Te Beretitenti is most delighted and honoured to have been considered as the recipient of this award and would be extremely pleased to accept such honour on behalf of his people and his nation and others similarly affected by climate change".

President Tong's presentation of his leadership challenge led our 5th Annual NZ Symposium, "The Case for Climate Equity" on Dec 10th, and we look forward to taking up His Excellency's invitation to visit Kiribati's capital, Tarawa, early in the new year, to formally present him with his Hillary Laureate Award.



INAUGURAL HILLARY LAUREATE AWARD WINNER



JEREMY LEGGETT / 2009 HILLARY LAUREATE



Social entrepreneur Jeremy Leggett is founder and Chairman of Solarcentury, a leading European solar energy company, and founder and Chairman of SolarAid, a charity set up with 5% of Solarcentury profits. SolarAid (2006–present) aims to help replace all kerosene lanterns in Africa with solar lighting. It has raised more than 10 million pounds from individuals and organizations, and its Patrons past and present include Cate Blanchett and Ian McEwan.

Leggett is also a founding director of the world's first private equity investment fund for renewables, run by Bank Sarasin (New Energies Invest AG, 2000–present) and is an Associate Fellow at Oxford University's Environmental Change Unit (1998–present). He was also a member of the UK Government's Renewables Advisory Board from 2002–6. He has written several books, including *The Carbon War* (1999), *Half Gone* (2005), and *The Solar Century* (2009).

In a first career as a geologist, he researched the history of oceans, explored for oil, and worked on oil source rocks funded by BP and Shell among others (1978–89, while on the faculty at Imperial College). Increasingly worried by global warming, he left to become an environmental campaigner (1989–96, with Greenpeace International), during which time he won the US Climate Institute's Award for Advancing Understanding.

Coming to the view that successful green businesses were badly needed in the global struggle to cut greenhouse-gas emissions, he set up Solarcentury, which has expanded into one of the UK's fastest growing energy companies. The company has won multiple awards for innovation and sustainability, and become a magnet for talent. Entrepreneur of the Year at the

2009 New Energy awards, Leggett has been appointed a CNN "Principal Voice" (2007) and been described in the Observer as "Britain's most respected green energy boss." In 2010 the company was cited in the top three solar companies by *Erlich* Consumer magazine.

Leggett is convenor of the UK Industry Taskforce on Peak Oil and Energy Security (ITPOES), members of which include Virgin, Scottish and Southern, Arup, and Yahoo. He campaigns with ITPOES colleagues including Richard Branson and Ian Marchant of SSE to alert the world to the danger of premature peak oil. His personal website chronicling his reading around, and experience of, the various unfolding energy issues is: www.jeremyleggett.net.

Named as the 2009 Hillary Laureate, Easter 2009, Jeremy led the Institute's second annual NZ symposium "The Real New Deal" on June 5th, 2009. The international equivalent event took place in his home city of London, November 2009.

In 2010 Jeremy was awarded an Honorary doctorate in engineering by Heriot Watt University (Edinburgh) "in recognition of his distinguished career..." and was appointed to the Faculty for occasional lectures at the Prince of Wales' Business in the Environment Programme at the University of Cambridge, and the University of St Gallen, Switzerland's leading business school. In 2010 he visited India with Prime Minister David Cameron, six government ministers and 28 other CEOs or chairmen, to discuss trade and business issues including bilateral solar collaboration. In 2011 Solarcentury was awarded a Queen's Award for Enterprise for its efforts in innovation and corporate responsibility.

2012 HILLARY STEP AND 2010 HILLARY LAUREATE



PEGGY LIU / 2012 HILLARY STEP AND 2010 HILLARY LAUREATE



Peggy Liu, Chairperson and co-founder of JUCCE, is internationally recognized for her expertise on China's energy landscape and for fostering international collaboration with China. JUCCE is a non-profit organization dedicated to accelerating the greening of China, because a green China is the key to a healthy world. JUCCE is well known for its convening power and effectiveness in carrying out system changing programs in smart grid, sustainable cities, and sustainable consumption.

Peggy is also an executive advisor to Marks & Spencer on sustainable retailing, a member of the World Economic Forum's Global Agenda Council on Sustainable Consumption 2012–14, a World Economic Forum Young Global Leader, an advisor to GE's Global Insight Network and HP's External Global Citizenship Council. She served as a member of the World Economic Forum's Global Agenda Council on New Energy Architecture 2011, and an energy adviser to the Clinton Global Initiative in 2008.

In 2007, Peggy organized the MIT Forum on the Future of Energy in China from which JUCCE was formed. This forum was the first public dialogue between US and Chinese government officials on clean energy in China. Prior to JUCCE she was a venture capitalist in Shanghai. In the 1990's Peggy was on the cover of "Red Herring Hits" as an Internet pioneer in Silicon Valley heading Channel A, one of the earliest e-commerce companies. She was General Manager of Consumer Applications at Zaplet, a VP of Marketing at SeeUthere.com, a software product manager for Internet Chameleon, Symantec C++ and Norton OEM products. Peggy was also a McKinsey consultant in Los Angeles.

She is a graduate of MIT in Electrical Engineering and Computer Science, and completed programs in Global Leadership and Public Policy for

the 21st Century at the Harvard Kennedy School of Government and at the Lee Kwan Yew School of Public Policy at the National University of Singapore.

Peggy was honored as a Time Magazine Hero of the Environment, a Forbes "Women to Watch in Asia" in 2010. In Chinese press, she has been recognized as a green leader on covers and in features such as *Global Times* ("Green Goddess"), *Beijing Tatler* ("Green Miracle"), *Vogue China* ("3 Women Who Better the World"), *Psychologies* ("10 Green Handkerchiefs award"), one of China's top 50 innovative business leaders by *China Business News Weekly* in 2012.

Peggy's Laureate Award was bestowed by Hillary Governor Rajendra Pachauri and ED Mark Prain in Beijing on June 30, as part of the 2010 JUCCE China Energy Forum. She was then welcomed down to New Zealand to lead the 3rd Annual Hillary Symposium in October – The Greening of China – New Zealand's Response/Opportunity.

In July 2012, Peggy was chosen as the inaugural winner of the Hillary Step, which was presented in London by NZ High Commissioner Derek Leas, Institute Chair David Caygill, and ED Mark Prain, at a peer event chaired by Governor Simon Walker with strong support from fellow Laureate Jeremy Leggett. She has dedicated the NZD100K award to support the development of JUCCE's "China Dream" project that reimagines prosperity and reframes sustainability to reshape consumerism for China's 300 million growing to 800 million middle class consumers (by 2025). She has also, consequently joined the Institute's international advisory board, the Hillary Summit.

Peggy has a passion for making the world a better place. She believes in the power of one person to inspire collaboration, that the most helpful skill is telling a good story, that cultural translators are the most important job of the next generation, and that those who can, should. Peggy is Chinese-American and resides in Shanghai with her husband and two sons.



2011 HILLARY LAUREATE AWARD WINNER



AIMÉE CHRISTENSEN / 2011 HILLARY LAUREATE



Ms. Christensen is founder and CEO of Christensen Global Strategies (www.christensenglobal.com), collaborating with industries, governments, organizations and individuals worldwide to develop solutions for a strong clean global economy, healthy communities and protection of our natural resources. She is known as a thought-leader who also delivers results. Trained as an environmental and energy lawyer with deep experience in energy policy in Washington, D.C., she brings two decades of experience in climate change and sustainability strategy to the corporate, investment, and philanthropic sectors.

Her clients are wide-ranging and have included the Clinton Global Initiative, Duke Energy, the Elders, the Global Observatory, Microsoft, Ogilvy, the Rockefeller Brothers Fund, Swiss Re, the United Nations Development Program, the U.S. Department of Energy, Virgin Unite and Wolfensohn + Co. She serves as Special Adviser to the UN Secretary-General's High-level Group on Sustainable Energy for All and was the founding Program Chair of the World Climate Summit in 2010 and 2011.

At the UN "COP16" climate talks in Cancun in December 2010, Christensen orchestrated "Business Action for Climate 2010," showcasing business leadership on climate change with the CEOs of Duke Energy, Dow Chemical, The Coca-Cola Company, and FEMSA. Joined by Christiana Figueres, executive secretary of the United Nations Framework Convention on Climate Change, and President Felipe Calderón of Mexico, Business Action for Climate successfully launched business' presence at COP 16. In

addition to her advisory work, Ms. Christensen has contributed to building the global clean economy by playing a central role in the founding of a number of organizations, campaigns, and businesses including the Clean Economy Development Center, the Clean Economy Network (now merged with Advanced Energy Economy), the Global Observatory, EKO Asset Management Partners, and the Newark Green Future Network. She is responsible for a number of critical firsts including drafting and negotiating the first U.S. bilateral agreements on climate change while at the U.S. Department of Energy serving in the Clinton Administration, and writing and successfully advocating for the adoption of the first university endowment investment policy on climate change (Stanford University). She attended Smith College (BA) and Stanford Law School (JD).

Aimée's Laureate Award was given mid-September 2011 in New York as part of Climate Week. Doing the honours (along with her US peers) was Hillary Institute ED Mark Prain and Carbon War Room Chair and Former President (Costa Rica) José Maria Figueres (see pic below). Aimée then joined us in NZ to lead our 4th Annual Symposium, "The Deals That Matter" on Oct. 31st 2011.



PATRON HELEN CLARK (Administrator of the United Nations Development Programme)

Helen Clark became the Administrator of the United Nations Development Programme on 17 April 2009, and is the first woman to lead the organization. She is also the Chair of the United Nations Development Group, a committee consisting of the heads of all UN funds, programmes and departments working on development issues. Prior to her appointment with UNDP, Helen Clark served for nine years as Prime Minister of New Zealand, serving three successive terms from 1999–2008. Throughout her tenure as Prime Minister, Helen Clark engaged widely in policy development and advocacy across the international, economic, social and cultural spheres.

Under her leadership, New Zealand achieved significant economic growth, low levels of unemployment, and high levels of investment in education and health, and in the well-being of families and older citizens. She and her government prioritized reconciliation and the settlement of historical grievances with New Zealand's indigenous people and the development of an inclusive multicultural and multi-faith society. Helen Clark advocated strongly for NZ's comprehensive programme on sustainability and for tackling the problems of climate change. Her objectives have been to establish New Zealand as being among the world's leading nations in dealing with these challenges. Helen Clark was also an active leader of her country's foreign relations and policies, engaging in a wide range of international issues.

As Prime Minister, Helen Clark was a member of the Council of Women World Leaders, an international network of current and former women presidents and prime ministers whose mission is to mobilize the highest-level women leaders globally for collective action on issues of critical importance to women and equitable development. Helen Clark held ministerial responsibility during her nine years as PM for NZ's intelligence agencies and for the portfolio of arts, culture and heritage. She has seen the promotion of this latter portfolio as important in expressing the unique identity of her nation in a positive way.

Prior to entering the New Zealand Parliament, Helen Clark taught in the Political Studies Department of the University of Auckland. She graduated with a BA in 1971 and an MA with First Class Honours in 1974. She is married to Peter Davis, a Professor at Auckland University.

HILLARY SUMMIT GOVERNORS



As the Hillary Summit membership has matured we have sadly lost two founding governors who both 'rejoiced in being non-harming parts of the web of life' – Belizian micro-citrus farming matriach Bridget Cullerton and America's Greenist CEO, the inspirational Ray Anderson. The man whom Ray credited with his own radical shift in direction late in life, "Ecology of Commerce" and "Natural Capitalism" author and entrepreneur Paul Hawken has recently joined us and post her Hillary Step award, Peggy Liu as part of her ongoing contribution to the Institute. We also warmly welcome to the Summit from across the Tasman, Dr Helen Sykes, Chair of the Australian Collaboration. Our next four years will be focussed on "Climate Equity" – *Those who seek to fill in the details and establish a practical way forward will surely need to accommodate the many different impacts of climate change. While scientific and economic understanding will still be of paramount importance, legal and diplomatic skills will continue to play a crucial role. Nor is the necessary focus merely distributional. The easiest time to respond to the global challenge is when economies are growing. The goal is surely still to make growth sustainable – and therefore enduring – and therefore truly equitable* – David Caygill.



HON. DAVID CAYGILL (Convenor – Hillary Summit)

Born and educated in Christchurch, David graduated B.A., LL.B (Hons) from the University of Canterbury. He was first elected to public office at age 22 and served three terms on the Christchurch City Council (1971–80). In 1978 David was elected to Parliament, representing his home district of St Albans in Christchurch. He served as a Member of Parliament for the following 18 years, including six years (1984–90) as a Minister of the Crown. From 1993–96 David served as Deputy Leader of the Opposition.

Following his retirement from elected politics in 1996 he returned to his former profession as a lawyer, joining the national firm of Buddle Findlay as a partner specialising in public law. In December 2003 David was appointed as Deputy Chair of the Commerce Commission and in 2007 Chair of the Electricity Commission. David also serves or has served on a number of outside bodies, including as chair of the Accident Compensation Corporation. In 2000 he chaired the Ministerial Inquiry into the Electricity Industry. He recently chaired the review of NZ's Emissions Trading Scheme and is currently a Commissioner of Environment Canterbury, specializing in water issues.





PAUL HAWKEN (USA)

Paul Hawken is an environmentalist, entrepreneur, and author. His work includes starting ecological businesses, writing about the impact of commerce on living systems, and consulting with heads of state and CEOs on economic development, industrial ecology, and environmental policy. He has appeared on numerous media including the Today Show, Larry King, Talk of the Nation, Charlie Rose, and has been profiled or featured in hundreds of articles including the Wall Street Journal, Newsweek, Washington Post, Business Week, Esquire, and US News and World Report. His writings have appeared in the Harvard Business Review, Resurgence, New Statesman, Inc., Boston Globe, Christian Science Monitor, Mother Jones, Utne Reader, Orion, and many other publications.

ACF/ James Thomas

He authors articles, op-eds, and peer-reviewed papers, and has written seven books including four national bestsellers, “The Next Economy” (Ballantine 1983), “Growing a Business” (Simon and Schuster 1987), and “The Ecology of Commerce” (HarperCollins 1993) and “Blessed Unrest” (Viking, 2007). The Ecology of Commerce was voted in 1998 as the #1 college text on business and the environment by professors in 67 business schools. “Natural Capitalism: Creating the Next Industrial Revolution” (Little Brown, September 1999) co-authored with Amory Lovins, has been read and referred to by several heads of state including President Bill Clinton who called it one of the five most important books in the world today. His books have been published in over 50 countries in 27 languages. Growing a Business became the basis of a 17-part PBS series, which Mr. Hawken hosted and produced. The program, which explored the challenges and pitfalls of starting and operating socially responsive companies, was shown on television in 115 countries and watched by over 100 million people.

Paul has founded several companies including some of the first natural food companies in the U.S. that relied solely on sustainable agricultural methods. He presently heads OneSun, LLC, an energy company focused on ultra low-cost solar based on green chemistry and biomimicry; and Highwater Global, a social impact fund that employs the highest standards of corporate social, ethical and environmental behavior. Paul also founded the Natural Capital Institute, a research whose main project is the creation of the first open source platform for global social change, WiserEarth. He has seven honorary PhDs and a clutch of awards on a shelf somewhere.

PEGGY LIU (Shanghai, China)

2012 Hillary Step Award Winner. Appointed Hillary Summit Governor July 2012. See page 8 for full bio.



JOAN SHAPIRO (Chair Seer Analytics, LLC, USA)

Joan Shapiro is Chair of Seer Analytics, LLC, a consumer research firm she co-founded in 2001. Seer’s research programs apply state-of-the-art analytics, such as predictive modeling, data mining, demographics and geo-spatial analysis, to solve business problems. Clients include school districts, YMCAs around the country and health care companies.



Ms. Shapiro was Executive Vice President of ShoreBank Corporation where, for 20 years, she built its franchise as the leading development bank in the country. She developed a national clientele, helped to shape the field of community-based investment and communicated these strategies abroad. She was a founding member and later president of the Social Investment Forum and is recognized as one of the pioneers of socially responsible investing in the United States.

Ms. Shapiro consulted on social enterprise investment and community development for several years. Clients included the Global Environmental Facility of the United Nations, The John D. and Catherine T. MacArthur Foundation and the Chicago Humanities Festival. She has given academic lectures on community development and social investment at leading graduate schools of business, professional institutes and international forums and contributed to numerous books and other publications on these subjects.

Ms. Shapiro has served on public and private boards for over 30 years. She was an original member of the UK Social Investment Task Force, a group of business and civic leaders who advised government beginning in 2000 on private sector investment in urban regeneration. She has been on the boards of numerous cultural non-profit organizations as well as CERES and the Environmental Law & Policy Center, served as North American Vice President of the New Israel Fund and currently is a director of the Bulletin of the Atomic Scientists.



MARK SOLOMON (Kaiwhakahaere/Chair Te Rūnanga o Ngāi Tahu, New Zealand)

Mark Solomon is of Ngāi Tahu and Ngāti Kuri descent, and is from Kaikoura on the east coast of Te Waipounamu. He is the elected Kaiwhakahaere (chair) of Te Rūnanga o Ngāi Tahu, a position he has held since 1998. Mark has represented his Kaikoura Rūnanga since 1988 and has contributed to his community in many capacities, ranging from roles as a trustee of Takahanga Marae, the local school board and on the board of the Museum of New Zealand Te Papa Tongarewa, a position he held from 2001–07. Mark currently holds directorships with Te Hapai Mauri Ltd, Te Pataka o Tangaroa and Te Pataka o Rauru. He is also a Summit Governor of the Hillary Institute, a Trustee of Pure Advantage and a member of Te Kawai Taumata. Mark believes a true rangatira is a servant of the people and reflects this in his role in helping establish the Iwi Chairs Forum and his ambition of kotahitanga for Māori.

DR HELEN SYKES, AM (Chair, Australian Collaboration)

Helen Sykes is the Director of Future Leaders, President of the Trust for Young Australians and Chair of The Australian Collaboration. She is an Associate of Melbourne Sustainable Society Institute, a Member of the Future Justice Executive and a Summit Governor of the Hillary Institute. She has published and edited eleven books.



SIMON WALKER (Director General, Institute of Directors, UK)

Simon Walker is Director General of the Institute of Directors in London. From 2007–10 he was Chief Executive of the BVCA – The British Private Equity & Venture Capital Association and between 2003 and 2007 he worked at Reuters, first as Director of Corporate Communications, and subsequently becoming Director of Corporate Communications and Marketing. Before joining Reuters, Simon was Communications Secretary to HM The Queen at Buckingham Palace. He was previously Director of Corporate Affairs at British Airways and a non-executive director of Comair Ltd (South Africa). He was a special adviser in the Prime Minister’s Policy Unit at 10 Downing Street (1996–97).

Simon was previously a partner at Brunswick, the public relations group, and Director of European Public Affairs for Hill & Knowlton in Brussels. He was born in South Africa, and has worked as a journalist and consultant in New Zealand, Belgium and the UK. He was a member of the Better Regulation Commission, a member of the UK-Jamestown Committee and a Trustee of the New Zealand-UK Link Foundation. He read PPE at Balliol College, Oxford, where he was President of the Oxford Union. He was a Knight Journalism Fellow at Stanford University. Simon is married with two children.

MANFRED KETS DE VRIES (Chair Leadership Development, INSEAD, France)

Manfred F. R. Kets de Vries holds the Raoul de Vitry d’Avaucourt Chair of Leadership Development and Organizational Change at INSEAD. In addition, he is the Founding Director of INSEAD’s Global Leadership Centre. Furthermore, he is the Distinguished Visiting Professor of Leadership Development Research at the European Institute of Management and Technology in Berlin (ESMT). The Financial Times, Le Capital, Wirtschaftswoche and The Economist have rated Kets de Vries as one of world’s leading leadership theoreticians. His books and articles have been translated into 31 languages. Kets de Vries is listed among the world’s top fifty leading management thinkers and among the most influential contributors to human resource management. He is the author of more than 35 books and 350 articles.



Kets de Vries is a member of seventeen editorial boards and has been elected a Fellow of the Academy of Management. He is also a founding member of the International Society for the Psychoanalytic Study of Organizations (ISPPO) of which (in 2009) he became a Lifetime Distinguished Member. He has also been the recipient of the “Harry and Miriam Levinson Award” from the American Psychological Association and the “Freud Memorial Award” from the Dutch Psychoanalytic Institute. In addition, Kets de Vries is also the recipient of the International Leadership Association “Lifetime Achievement Award” for his contributions to leadership research and development. The Dutch government has made him an Officer in the Order of Oranje Nassau.

Kets de Vries is a consultant and educator on organizational change and leadership development to leading European, US, Canadian, Australian, African, and Asian companies. In that capacity he has worked in more than forty countries. In addition, he is the Chairman and principal owner of the Kets de Vries Institute (KDVI), a global leadership development consultancy firm.



KEVIN ROBERTS (CEO Worldwide Saatchi & Saatchi)

Kevin Roberts is the New York-based CEO Worldwide of Ideas Company Saatchi & Saatchi, one of the world's leading creative organizations with a team of 7000 people across 83 countries. Under his leadership, Saatchi & Saatchi has grown revenue year by year and achieved record creative awards. Clients include Procter & Gamble, Toyota, Lexus, General Mills, Visa International, JC Penney, Novartis, Kraft and Lenovo.

Roberts started his business career in the 1960s with the influential fashion house of Mary Quant. He then held senior leadership positions at Gillette, Procter & Gamble and Pepsi-Cola in Europe, the Middle East and Canada. In 1989, Roberts moved with his family to Auckland to become Chief

Operating Officer with Lion Nathan, a position he held for seven years.

Roberts is the author of three books (Lovemarks: The Future Beyond Brands; The Lovemarks Effect: Winning in the Consumer Revolution; and sisomo: the future on screen) and is co-author of Peak Performance – Business Lessons From the World's Top Sports Organizations.

Renowned for his vision and acumen, Roberts' pursuits span business, sports, art, mentoring and education. He is a professor in Creative Leadership and Innovation at Lancaster University in the UK and the University of Auckland in NZ. He is trustee of the Turn Your Life Round Trust, an Auckland charity that mentors at-risk teenagers, and is a Sponsor Governor of Lancaster Royal Grammar School in the UK.

In 2004, Roberts was awarded the "New Yorker for New York" Award by The Citizens for NYC, and was appointed ambassador for the New Zealand United States Council in the US, to complement government-to-government relationships. A former director of the New Zealand Rugby Football Union, he is Chairman of USA Rugby and a board member of NZ Telecom.

DR RAJENDRA PACHAURI (Chair IPCC)

Dr. R.K. Pachauri has been the Chief Executive of TERI since 1981, designated initially as Director and since April 2001 as Director-General. In April 2002 he was elected as Chairman of the Intergovernmental Panel on Climate Change (IPCC), which was established by the World Meteorological Organization and the United Nations Environment Programme in 1988. IPCC along with former Vice President Al Gore has been awarded the Nobel Peace Prize for the year 2007. He has been appointed as Director, Yale Climate and Energy Institute from July 2009. Dr. Pachauri has a PhD in Industrial Engineering and a PhD in Economics and has authored 26 books and several papers and articles.



He has been on several international and national committees including membership of the Economic Advisory Council to the Prime Minister of India, the Advisory Board on Energy (ABE) which reported directly to the Prime Minister of India, a Senior Advisor to the Administrator of the United Nations Development Programme and several others. He has been President (1988) and Chairman (1989-90) of the International Association for Energy Economics (IAEE). He has been President of the Asian Energy Institute since 1992. In April 1999, he was appointed Member of the Board of Directors of the Institute for Global Environmental Strategies, Japan and continues to hold this appointment.

Dr. Pachauri was awarded the "Padma Bhushan" in 2001 by the President of India and he was also bestowed the "Officier De La Légion D'Honneur" by the Government of France in 2006. He was conferred with the "Padma Vibhushan", second highest civilian award, for his services in the field of science and engineering in January 2008 by the President of India. In November 2009, he received the "Order of the Rising Sun – Gold and Silver Star" in recognition of his contribution to the enhancement of Japan's policy towards climate change and was bestowed with the Order of the White Rose of Finland from the Prime Minister of Finland.



RAY ANDERSON (USA)

Founding Governor – in memoriam 2011



BRIDGET CULLERTON (BELIZE)

Founding Governor – in memoriam 2009



CHRIS DOIG (NZ)

Founding Trustee – in memoriam 2011

* The Institute honours the memory and acknowledges the rich contributions of Ray, Bridget and Chris – all seminal, founding figures in our work.

'Merits, principles,

The deals that matter

We must rise above the short-term, to grasp real success writes **MARK PRAIN**, the executive director of the Hillary Institute of International Leadership.



Alniea Christensen: The Hillary Institute's 2011 laureate.

We know remarkable leadership when we see it. Integral to the founding of the Hillary Institute, my late brother-in-law Chris Doig was determined that we honour Hillary's legacy and therefore aim high in recognising exceptional leadership "in play" – those making a real difference on the world stage. One definitive quality is that there is resolute optimism despite the odds – it's not difficult to cheer the troops up when things are going well. Not given to subtlety (a quality he shared with Sir Ed), Chris' defiant optimism shone throughout his decline

fly, you're asked to remove not just your belt, your shoes and your 100+ ml liquids, but also your spectacles. Unfortunately, the costs of this kind of small farce are very real – and distract from the need to focus longer term, to think through the hard work and multi-partisan leadership essential to reaching global agreements and executing effective solutions. Whether the Greeks or the Spaniards default or Tuvalu and Kiribati disappear underwater, mediocre short-term fixes won't be enough. If Canterbury is hit by more aftershocks re-inspiring global insurers not to have a bar of us for some time, Yike-Bike

Institute looks at pragmatic solutions
Perspective

Yes, we can beat climate change



Last Friday's Hillary Institute of International Leadership's Symposium in Christchurch – the 'How New Zealand is Prepared for the World's Green and Economic Growth' – was a landmark event in the history of the Institute. It was a chance for us to hear from some of the world's leading experts on climate change and to discuss the Institute's role in the future.

Perspective

greener China

THE INSTITUTE
The Hillary Institute, launched in 2007, is a New Zealand-based international organisation named in the

Kiribati leader honoured for stand on 'climate equity'

The President of Pacific island Kiribati – the first country due to disappear because of rising waters caused by global climate change – has been recognised for his leadership on climate equity. The award was presented to the President of Kiribati, Taneti Tupua, at the Hillary Institute of International Leadership's 2011 Laureate Awards ceremony. The award was presented to the President of Kiribati, Taneti Tupua, at the Hillary Institute of International Leadership's 2011 Laureate Awards ceremony. The award was presented to the President of Kiribati, Taneti Tupua, at the Hillary Institute of International Leadership's 2011 Laureate Awards ceremony.



President Hu Jintao doesn't have to suffer the loss of democracy in general.

Whether New Zealand is the wit or the will to optimise our brand is yet to be seen. It would be unwise to ignore the fact that the world is taken by the world's economies, one of which is already have an advantage in trade agreements with the US, which is chasing for a sustainable future. Moreover, Kiwi innovation in technology and agriculture are in the arenas – where the only be

Fair play in short supply

MARK PRAIN outlines the priority for the Hillary Institute in coming years, and says that fair play will be a factor.

INSTITUTE TRUSTEES IN NEW ZEALAND



SACHA MCMEEKING

Sacha McMeeking founded a boutique strategy, sustainability and collaboration consultancy after serving Te Rūnanga o Ngāi Tahu as head of government and external relations for a number of years. Sacha is a change agent, who having pursued societal transformation through international human rights advocacy, Iwi development and public policy, is now focussed on social entrepreneurship as a way to solve complex and pressing global and local challenges.

She holds a Master of Law degree and was the inaugural New Zealand Fulbright Harkness Fellow in 2010, during which she developed kaupapa.org a bespoke suite of tools for Iwi and Māori organisations to make commercial and tribal development decisions according to tradition-based

values. Sacha also serves on a number of non-profit boards, co-founded the Ministry of Awesome and is Chair of the Life in Vacant Spaces Trust.

ANAKE GOODALL

Anake has 35 years diverse management and governance experience in a range of community-based organisations; including roles as a labour union delegate, a plant nurseryman, and serving as Chief Executive Officer of Te Rūnanga o Ngāi Tahu.

Anake is an independent consultant to public, private and not-for-profit sector clients and serves on the boards of the Environmental Protection Authority, the Canterbury Earthquake Recovery Authority's Review Panel, Meridian Energy and the Enspirial Foundation. He also holds the position of Adjunct Professor at the University of Canterbury.

He is particularly interested in the use of strategy to realise community objectives that integrate social, environmental and economic dimensions. Anake has an MBA, a Public Administration Masters from Harvard's John F Kennedy School of Government, and is a New Zealand Harkness Fellow.



GARRY MOORE (CNZM, CA)

Mayor of Christchurch for 9yrs and founder of Mayors Taskforce for Jobs which focused on youth employment inNZ, Garry had a particular interest in environmental projects which reduced the City Council's energy usage by 30% and CO2 emissions by 50% . Involved in economic development since 1980 including with the founders of Whalewatch, Garry has an interest in strong public/private partnerships having successfully put a number in place as Mayor of Christchurch.

Garry is now actively involved in the rebuild of the City he loves so much. One of his companies, which he co-owns with his family, a bar called Smash Palace, has been acknowledged as a cutting edge comment on the temporary nature of Christchurch City. Married to Pam Sharpe for the

equivalent of three life sentences, they have four children and two grandchildren upon whom granddad and grandma dote.

PETER TOWNSEND

Peter Townsend is the Chief Executive of the Canterbury Employers' Chamber of Commerce and has held that position since 1996. The Employers' Chamber has over 3,000 members and concentrates on assisting members to improve their enterprises; ensuring members can operate in a business friendly environment; and encouraging new levels of business activity. Peter holds several corporate directorships including being a Board member of New Zealand Trade and Enterprise, a Board member of the Ministry Business, Innovation and Employment Innovation Board and is involved with a range of community groups and initiatives in this region that at in harmony with the objectives of the Employers' Chamber.



Peter is the Honorary Consul for Chile in the South Island, a Fellow of the Institute of Directors and a Fellow of the Institute of Management. Peter has a BSc (Hons) and a post Graduate Diploma in Business. Peter is passionate about the role of quality leadership in society and is a strong advocate of product integrity, together with environmental, social and economic sustainability.



PETER BECK

The Reverend Peter Beck is a Christchurch City Councillor and the former Anglican Dean of Christchurch. Born in England, he and his kiwi wife Gay, came to New Zealand in 1981 (just before the Springboks!). They have three adult children, 2 grandchildren and more on the way! A graduate of Oxford University and an Anglican priest for 39 years, Peter had always seen his ministry as engaging with the issues of the world, getting out and meeting people in all walks of life and exploring with them what gives meaning, value and purpose in their lives.

His association with Sir Ed goes back to his time at St Matthew in the city in Auckland when Sir Ed and Lady Hillary supported some of the project work there. Latterly his relationship deepened when Peter joined Sir Ed in Antarctica to lead the 25th anniversary of the Erebus disaster. He was privileged to be asked by Lady Hillary to take part in Sir Ed's funeral in January 2008. Peter is also the Antarctica NZ Chaplain to Scott Base.

PRINCIPALS

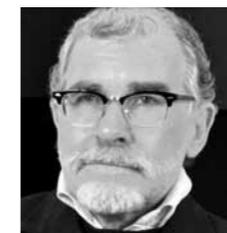


MATT PETERSEN (Hillary Senior Fellow, US)

Matt Petersen, President and CEO of Global Green USA, has led GG since 1994, building and guiding the organization's innovative programs and initiatives. He also is Chair of Green Cross International's Energy Program and serves on its Managing Committee. Matt's vision for the green rebuilding of New Orleans has led to the greening of New Orleans schools, helped educate thousands of residents to rebuild their homes more energy efficiently, and helped create the Holy Cross Project, a sustainable village in the Lower 9th Ward with 23 units of affordable housing and a community/ climate action center. Previously, he ran local, state, and federal political campaigns as well as serving as the Executive Director of Americans for a Safe Future.



Matt has been touted a 'green all star' by Outside Magazine and in 2008 was honoured as the Hillary Institute's inaugural Hillary Senior Fellow, a key international ambassador for our Leadership work on Climate Change, identifying potential Hillary Laureates. Matt is a former term member of the Council on Foreign Relations and Pacific Council on International Policy. He serves on a number of advisory boards including Discovery Communications' Planet Green, the Environmental Media Association, the Automotive X Prize Advisory Board and the City of Santa Monica Environmental Task Force. **DD: 0013 105 812 700**



MARK PRAIN (Executive Director, NZ)

A graduate of Toi Whakaari (Wellington – 1978), New Zealand's premier Theatre Arts academy, Mark spent 15 years as a professional actor, director, playwright and opera singer. He then spent much of the next 15 working in NZ and the USA on Sustainable Leadership. After five years with Greenpeace (1990–94), he became Executive Director of not for profit Sustainable Cities (1995–2000) and then of the "Redesigning Resources Business Leadership Group" (2000–04). He is the author of two books on sustainable best practice (2002 & 2004), and wrote a column on the subject for the Business Monthly from 1996–2005.

Beyond his current international role as Executive Director of the Hillary Institute (2006–), Mark is Director of Maven Ltd., a strategic consultancy focused on social entrepreneurship based in NZ. He is also the ED of Untouched World Foundation, and a director of Professional Arts Services, The Sustainability Company and NEXT Carbon and an advisor to the Katerva Challenge for innovative climate change solutions. Mark is widely-regarded as an independent thinker and partnership-broker. **DD: 0064 214 344 00**

LEADERSHIP TOPIC 2012–15: CLIMATE (CHANGE) EQUITY



CLIMATE EQUITY is all about how the international community can 'define an internationally equitable distribution of the burdens of reducing climate change risk since countries clearly differ greatly in their vulnerability to climate change, their historical and projected contributions to global GHG emissions, and their ability to bear the costs of mitigating GHG emissions' **Marina Cazorla and Michael Toman.** <http://blog.arts.uwa.edu.au/pols2206/files/2011/03/equityandclimatechange20001.pdf>

'Climate Change Equity' deals with fairness between locations, regions and countries in access to the strategies and resources needed to mitigate the physical effects of climate change. Global warming undoubtedly affects different parts of the globe in different ways including:

- Small island states face the possibility of extinction from rising flood waters, whereas continental countries may escape this particular fate.
- Many coastal areas traditionally subject to cyclones and typhoons will find that these climate incidents will occur with more frequency and greater destructive effect.
- Depending on their geography some regions get either hotter, colder, wetter or drier – which then affects their agricultural production positively or negatively – as well as changing other economic sectors such as Tourism.

It must be remembered whilst we talk about these impacts as being in the future there is substantial scientific evidence that many climate change effects are already evident now regardless of efforts to slow the growth of the world's carbon emissions.

Climate (Change) Equity links to Lord Stern's powerful concept of Low Carbon Economic Development in that those communities who experience the effects of climate change have to find ways to mitigate the problems that arise, and protect the wellbeing and safety of their communities in a way that is itself sustainable,

and ensures a healthy environment for future generations. This requires exemplary leadership by smart, wise and courageous individuals. The Hillary Institute is focused through 2012–15 on identifying those Leaders of **Climate (Change) Equity** which can help restore a level playing field. They will be drawn from communities, regions, NGO's, Corporations, Scientists and Technologists, Social scientists, Economists and Politicians around the world.

Following consultation with the Hillary Summit governors, in the words of Hillary Institute Chair **Hon. David Caygill;**

Climate Change will shift the balance of agricultural production in favour of some areas and against others. Nations and groups within nations have different capacities to respond. These differences call for nuanced understanding and leadership. Possibly the most significant differential is that between current and future generations: the issue of inter-generational equity. Unless the current generation succeeds where our predecessors have failed, we will bequeath to our children an even more daunting challenge.

Those who seek to fill in the details and establish a practical way forward will surely need to accommodate the many different impacts of climate change. While scientific and economic understanding will still be of paramount importance, legal and diplomatic skills will continue to play a crucial role. Nor is the necessary focus merely distributional. The easiest time to respond to the global challenge is when economies are growing. The goal is surely still to make growth sustainable – and therefore enduring – and therefore truly equitable. All these aspects should and I believe can be encompassed by our search for leaders in this vital field.

See also: **Climate change, equity and sustainable development (2011)** www.oecd-ilibrary.org/.../striking-the-balance_dcr-2011-14-en – **Dr. Rajendra Pachauri** (Chair IPCC, Hillary Summit Governor)

Michael Bloomberg draws a line in the Sandy with climate endorsement

THE NEW YORK MAYOR HAS CAST HIS VOTE LESS FOR OBAMA THAN FOR CLIMATE-CHANGE LEADERSHIP



"FOUR MORE YEARS."

"Our climate is changing. And while the increase in extreme weather we have experienced in New York City and around the world may or may not be the result of it, the risk that it may be — given the devastation it is wreaking — should be enough to compel all elected leaders to take immediate action.... One [candidate] sees climate change as an urgent problem that threatens our planet; one does not. I want our president to place scientific evidence and risk management above electoral politics."

Michael Bloomberg (Independent) Mayor, New York City
Post Superstorm Sandy
2 Nov 2012

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Dr. Rajendra Pachauri (IPCC)
Peggy Liu (China)
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